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February 28, 1927.

Doctor H. W. Luce,
Yenching University,
New York City.

Dear Doctor Luce:

I have three letters from you, all indicating anxiety as to whether we were abandoning our plans for the School of Education and the School of Journalism. This must be giving you some little concern, and I can answer at once and emphatically in the negative. The reason that Britton, and more recently Nash were sent to America was in an effort to put the Department of Journalism on a firm basis.

I wrote to Galt regarding the matter of Registrar only because it had become desperately necessary to have someone to carry on this work, and he seemed at the time the only available person. Even if we had asked him to do this until a permanent person could be found, it would have had no bearing on the problem that you have raised.

In the case of both of these proposed Schools, as in the whole matter of current expenses, our need is not so much to secure large endowments to make expansion possible, as to relieve the acute pressure on the present budget. Take the case of Journalism. Heartily as I can agree with everything that can be said in favor of having this School, yet it would not be fair to the other Departments to make it a charge upon our regular budget; and since none of our efforts to get special endowment have as yet materialized, we were forced to face the sharp alternative of discontinuing altogether or getting enough assured support to guarantee its maintenance on a modest basis. This we have estimated, including the Kansas City income, as Gold $10,000 per year. It would not be necessary to have a special building and all the other desirable features which have been included in our prospectuses; in fact if we could have anything between that sum and $5,000 a year, I should say go ahead.

Similarly as to Education, the present Department is pitifully weak and should be strengthened. I wonder if you could not induce some of the various prospects with whom you have been dealing to undertake a definite amount, however limited, beginning right now rather than state the whole issue upon one of the elaborate schemes which we have worked out. I recognize that this is a judgment that continually governs anyone in financial work. I am, however, sharing with you,

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